# **Education Development Charges Successor By-law Public Meeting**



Hamilton-Wentworth DSB May 27, 2024

## Overview of Education Development Charge Rates

### Hamilton-Wentworth District School Board

Existing In-force Rates: \$1,573 per residential dwelling unit and \$0.50 per square foot of non-residential GFA

EDC Calculated Rate: \$2,040 per residential dwelling unit and \$1.03 per square foot of non-residential GFA

Rates based on 85% residential and 15% non-residential shares

As the updated calculated rate is lower than the legislative 'capped' rate, the proposed rates are as follows:

	2024 EDC Calculated	In-force By-law Rates to July 5,	Year 1 EDC Rates July 1, 2024 to	Year 2 EDC Rates July 1, 2025 to	Year 3 EDC Rates July 1, 2026 to	Year 4 EDC Rates July 1, 2027 to	Year 5 EDC Rates July 1, 2028 to
	Rates	2024	June 30, 2025	June 30, 2026	June 30, 2027	June 30, 2028	June 30, 2029
HAMILTON-W	ENTWORTH I	DISTRICT SCHOO	L BOARD (based	on 85% residential/	15% non-residential	shares)	
Residential EDC Rate per Dwelling Unit	\$2,040	\$1,573	\$1,873	\$2,040	\$2,040	\$2,040	\$2,040
Non-residential EDC Rate per Sq. Ft. of GFA	\$1.03	\$0.50	\$0.60	\$0.70	\$0.80	\$0.90	\$1.00

The total proposed EDC rates for both Hamilton boards for July 1, 2024 through June 30, 2025 period would be \$3,412 per residential dwelling (a 4.2% increase) and \$1.25 per sq ft of non-residential GFA (a 19% increase), should the boards retain an 85% residential and 15% non-residential split of the net education land costs.

## Overview of Education Development Charges

- EDCs may be imposed by school boards who qualify on the basis of:
  - Either average enrolment will exceed capacity over 5-year by-law period, or
  - The board has a deficit in the EDC account the day prior to the successor by-law being enacted, and has outstanding financial commitments
- EDCs pay for the costs to acquire and develop land necessary to accommodate additional pupil places generated by new housing development
- EDCs are based on projections and estimates. Legislation was intentionally silent on a number of aspects of the calculation. The biggest challenge is to defensibly interpret the legislation given changing land development practices
- From 1998 to March 2019, the EDC scheme was designed to derive precisely the value of the net growth-related land needs (including financing and study costs) not a penny more; not a penny less. School boards do not have access to the tax base and 'Land priorities' funding not to be used to fund growth-related site needs. There is currently no funding source for any unmet growth-related land costs. However, boards may consider Alternative Projects as a means of reducing education land costs, subject to the Minister's approval, and where land costs are prohibitive
- The EDC calculated rate is based on the total net education land costs divided by the 'net' new units and 'net' non-residential GFA (net of statutory exemptions)
- EDCs are paid at the time a building permit is issued and collected by the jurisdictional municipalities' building departments, then forwarded to the Hamilton-Wentworth boards on a monthly basis

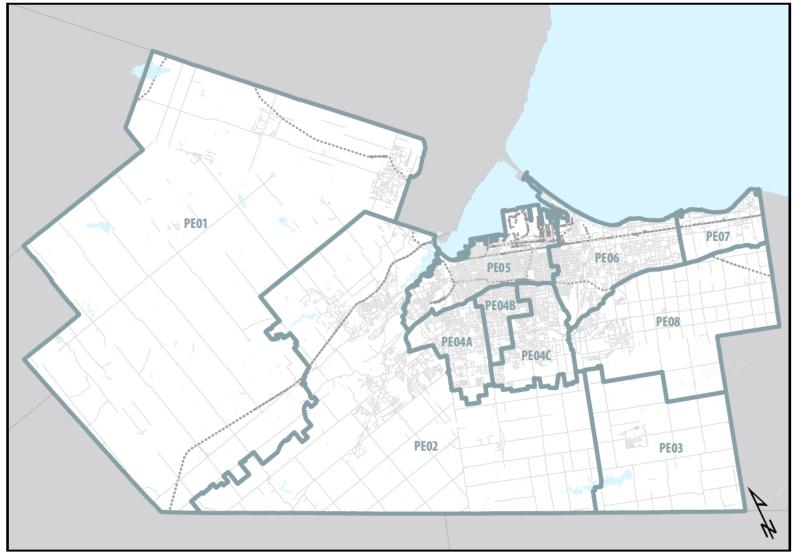
## EDC Successor By-law Consideration

- Hamilton-Wentworth boards adopted a jurisdiction-wide EDC by-laws in June 2019 with implementation dates of July 6, 2019
- The current EDC by-laws will expire on July 5, 2024
- Successor by-laws must be adopted no later than July 1st to avoid any interruption in collection of EDCs (i.e. there is a 5-day waiting period prescribed in the legislation)
- The Minister of Education must approve the EDC Submission and the Board's ability to adopt a successor EDC bylaw
- The legislative rate 'cap' limits the annual increase to the greater of: \$300 per residential unit and \$0.10 per sq ft of non-residential GFA (or 5%). HWDSB qualifies on the basis of a significant deficit in the EDC account and elementary enrolment in excess of capacity. The HWCDSB qualifies on the basis of secondary enrolment in excess of secondary capacity
- Hamilton-Wentworth boards are therefore eligible to fund elementary and secondary growth-related land needs; that is, land required to construct additional school capacity resulting from new housing development

## EDC Review Area Maps – Elementary Panel

The Review Area constructs are primarily unchanged 2019, with the exception of redirecting the Mount Hope PS boundary from PE03

to PE02



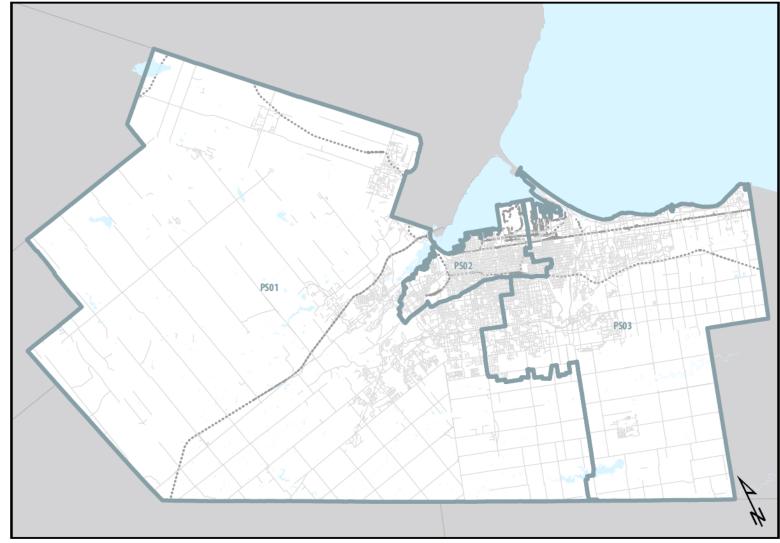
Hamilton-Wentworth District School Board: Education Development Charges Background Study 2024

**Elementary Review Area: Overview** 



## EDC Review Area Maps – Secondary Panel

The Review Area constructs are consistent with the secondary school feeder alignments



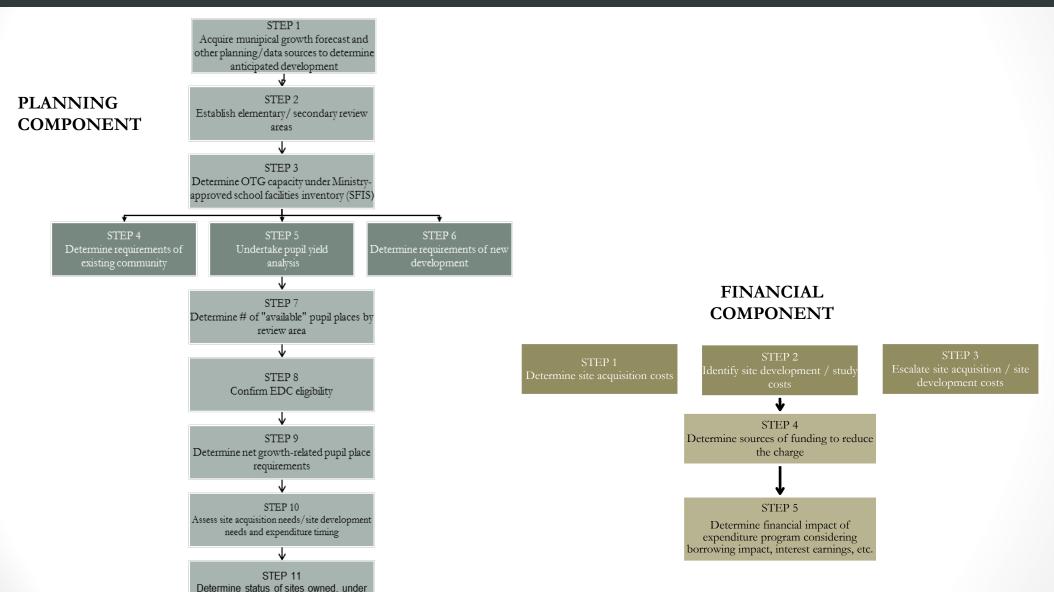
Hamilton-Wentworth District School Board: Education Development Charges Background Study 2024

Secondary Review Area: Overview



## Education Development Charges Process

agreement, etc.



## HWDSB Qualifies to Adopt a Successor EDC By-law

The HWDSB qualifies to adopt a successor EDC by-law on the basis of elementary enrolment in excess of capacity and a deficit in the EDC account.

However, it is noted that the construction of additional pupil places within the Board's jurisdiction, without any reductions to capacity due to rationalization of surplus spaces, may affect the HWDSB's ability to qualify for a successor bylaw in 2029, or unless the legislative eligibility requirements are modified.

## HAMILTON-WENTWORTH DISTRICT SCHOOL BOARD Education Development Charges Submission 2024 Form A - Eligibility to Impose an EDC

A.1.1: CAPACITY TRIGGER CALCULATION - ELEMENTARY PANEL

	F	Projected Elementary Panel Average Daily Enrolment Headcount											
Elementary						Average	Average						
Panel	Year 1	Year 2	Year 3	Year 4	Year 5	Projected	Projected						
Board-Wide	2024/	2025/	2026/	2027/	2028/	Enrolment	Enrolment						
Capacity	2025	2026	2027	2028	2029	Over Five	less						
						Years	Capacity						
38,248	37,879	38,326	38,683	38,865	39,178	38,586	338						

Board-wide Capacity reflects all Purpose-built Kindergarten rooms existing or approved for funding and loaded at 26 pupils per classroom

#### A.1.2: CAPACITY TRIGGER CALCULATION - SECONDARY PANEL

	Projected Secondary Panel Average Daily Enrolment (ADE)										
Secondary Panel Board-Wide Capacity	Year 1 2024/ 2025	Year 2 2025/ 2026	Year 3 2026/ 2027	Year 4 2027/ 2028	Year 5 2028/ 2029	Average Projected Enrolment Over Five Years	Secondary Projected Enrolment less Capacity				
18,099	15,365	15,566	15,743	15,961	15,988	15,725	-2,374				

#### A.2: EDC FINANCIAL OBLIGATIONS (Estimated to April 30 2024)

Adjusted Outstanding Principal:	\$69,760,578
Less Adjusted EDC Account Balance:	\$63,183,724
Total EDC Financial Obligations/Surplus:	-\$6,576,854

## 15-year Housing and Employment Forecast

The boards met with City staff to review information available to identify timing, type and location of development relative to each board's school boundaries

### Information relied upon included:

- Discussions with City of Hamilton Planning and Economic Development Planning Division staff;
- City of Hamilton Annual Building Activity data 2019-2022 to determine 8.2% reduction due to statutory exemptions;
- City of Hamilton No Urban Boundary Expansion forecast of population, housing and employment by traffic zone 2021-2041;
- City of Hamilton December 5, 2023 report on active official plan amendment, zoning by-law amendment, and Plan of Subdivision Applications (PED23254) (City Wide);
- HWDSB/HWCDSB development activity tracking information;
- Non-residential forecast based on City of Hamilton employment and non-residential gross floor area (GFA) forecast by traffic zone provided by the City on December 14, 2023.

It is important to note that the 15-year EDC housing forecast does not take into consideration any future changes to planning policies, development expectations, timing and location of development, arising from the legislative reversal of official plan decisions affecting urban boundaries. The City is in the process of updating forecasts in response to the provincial rewind announcement.

The housing forecast suggests that approximately 66,000 new occupied dwelling units will be added to the existing housing stock within the Board's jurisdiction over the next fifteen years, at an average of 4,400 units per annum. The City's building permit activity December, 2023 report indicates 4,263 new residential units were added in 2023. The 66,000 additional units is comprised of 54,600 taken from the City's forecast plus 11,400 of the 44,000 housing pledge units.

# 15-year Housing Forecast

# 15-year forecast of 66,000 units:

- 7% Low density
- 14% medium density
- 79% high-density including mixed-use developments

HAMILTON-WENTWORTH DISTRICT SCHOOL BOARD Education Development Charges Submission 2024 Forms B/C - Dwelling Unit Summary

#### PROJECTION OF NET NEW DWELLING UNITS 1

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	
	2024/	2025/	2026/	2027/	2028/	2029/	2030/	2031/	2032/	2033/	2034/	2035/	2036/	2037/	2038/	Total All
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	Units
HWDSB Jurisdiction																
Single & Semi-detached	113	404	384	113	118	126	107	98	95	526	294	346	481	602	532	4,339
Multiples	427	1,006	1,242	601	773	493	811	597	551	693	860	854	300	20	21	9,249
Apartments	3,970	3,100	2,882	3,899	3,626	3,896	3,492	3,965	4,015	3,433	3,512	3,460	2,920	3,086	3,156	52,412
Total	4,510	4,510	4,508	4,613	4,517	4,515	4,410	4,660	4,661	4,652	4,666	4,660	3,701	3,708	3,709	66,000
PE01 - Flamborough & Waterdown																
Single & Semi-detached	-	6	-	-	23	23	24	24	-	3	2	20	8	68	73	274
Multiples	-	90	91	-	-	-	52	-	42	93	112	51	-	-	-	531
Apartments	201	202	202	385	385	354	354	376	259	259	184	184	184	184	-	3,713
Total	201	298	293	385	408	377	430	400	301	355	298	255	192	252	73	4,518
PE02 - Ancaster, Dundas & Mount Hope																
Single & Semi-detached	-	6	7	20	24	19	14	14	15	103	32	83	47	66	67	517
Multiples	34	37	37	40	48	11	147	136	4	5	-	-	-	-	-	499
Apartments	-	170	-	-	-	-	189	21	61	61	40	41	-	-	-	583
Total	34	213	44	60	72	30	350	171	80	169	72	124	47	66	67	1,599
PE03 - Glanbrook & Binbrook																
Single & Semi-detached	80	80	80	-	- 1	-	-	-	-	90	92	75	92	181	134	904
Multiples	177	186	207	20	-	-	-	-	-	204	253	253	94	-	-	1,394
Apartments	-	-	-	-	111	-	-	-	225		-	60	-	105	-	501
Total	257	266	287	20	111	-	_	-	225	294	345	388	186	286	134	2,799
PE04A - Hamilton Mountain West																
Single & Semi-detached	-	140	122	44	- 1	-	12	_	-	36	1	-	70	71	65	561
Multiples	12	122	122	77	78	20	38	163	20	32	162	234	52	12	12	1,156
Apartments	418	103	103	232	233	333	724	440	459	273	-	-	95	95	454	3,962
Total	430	365	347	353	311	353	774	603	479	341	163	234	217	178	531	5,679
PE04B - Hamilton Mountain Center	-100		<b></b>	555	•				-1.0	• • • • • • • • • • • • • • • • • • • •						0,0.0
Single & Semi-detached		13	4		. 1					12	42	31	12	21	20	155
Multiples	_	68	68	-	198	198	_	50	10	121	122	51	51	8	9	954
Apartments	261	-	-	_		-	206	509	641	434	329	536	694	268	268	4,146
Total	261	81	72	-	198	198	206	559	651	567	493	618	757	297	297	5,255
PE04C - Hamilton Mountain East	201	<u> </u>			130	100	200	000	001	507	400	0.0	707	231	20,	0,200
Single & Semi-detached	25	40	16	16	45	28	-	4	24	18		-	22	21	18	277
Multiples	7	27	21	9	9	20		83	26	21	21	21	-	-	-	245
Apartments	- '	-	124	-	-	149	149	344	439	220	97	97	-	-		1,619
Total	32	67	161	25	54	177	149	431	489	259	118	118	22	21	18	2,141
PE05 - Lower Hamilton Central & West	32	0/	101	23	J4	1//	143	451	403	200	110	110	22		10	2,141
Single & Semi-detached		. 1			. 1					29		_	5	19	15	68
Multiples	-	7	7		3	10	143		260	-	12	-	-	-	- 13	442
Apartments	1,939	1,025	1,027	1,377	1,349	1,686	1,292	1,500	800	751	1,367	1,129	1,132	1,859	1,337	19,570
Total	1,939	1,023	1,027	1,377	1,349	1,696	1,435	1,500	1,060	780	1,307	1,129	1,137	1,878	1,352	20,080
PE06 - Lower Hamilton East & Lower Sto		1,032	1,034	1,377	1,332	1,036	1,435	1,500	1,000	700	1,379	1,129	1,137	1,076	1,332	20,000
Single & Semi-detached	niey Creek	4	4		1					16	28	28	35	6	6	127
Multiples	100	173	178	79	- 48	49	180	-		-	- 28	36	36	-	-	879
Apartments	709	1,302	1,020	1,376	1,224	1,251	271	271	674	969	848	888	401	343	1,097	12,644
Total	809	1,479	1,202	1,455	1,272	1,300	451	271	674	985	876	952	472	349	1,1037	13,650
PE07 - Winona	600	1,479	1,202	1,400	1,212	1,300	401	2/1	0/4	305	0/0	902	4/2	349	1,103	13,030
Single & Semi-detached		. 1	-		26	56	57	56	56	65		_	37	54	58	465
Multiples	97	147	229	148	301	135	251	165	87	8	- 8	- 8	- 31	- 54	- 58	1,584
Apartments	200	200	200	324	324	123	123	123	273	273	273	150	-	-		2,586
Total	200	347	429	472	651	314	431	344	416	346	273	150	37	54	- 58	4,635
	297	34/	429	4/2	551	314	431	344	416	346	∠81	158	3/	54	58	4,635
PE08 - Upper Stoney Creek	8	445 1	151	33	-					154	A- I	109	153	95	76	991
Single & Semi-detached	- 8	115			-	- 70	-	-	- 400		97				76	
Multiples		149	282	228	88	70		-	102	209	170	200	67	-		1,565
Apartments	242	98	206	205		-	184	381	184	193	374	375	414	232	-	3,088
Total	250	362	639	466	88	70	184	381	286	556	641	684	634	327	76	5,644

Notes: 1. Assumed to be net of demolitions and conversions.

Grand Total Gross New Units in By-Law Area	66,000
Less: Statutorily Exempt Units in By-Law Area	-5,412
Total Net New Units in By-Law Area	60,588

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## 15-year Non-residential Forecast

- 15-year forecast of 30.7 million sq ft of non-residential GFA
- Net GFA projected at 21.2 million sq ft of GFA given the additional statutory exemptions adopted by the province

#### Non-Residential Forecast of Net Gross Floor Area

		Forecast of Space C	Construction, New and A	additions (sq ft)	
	Year	Industrial	Commercial	Institutional	Total
	2024/2025	718,800	494,400	348,160	1,561,360
	2025/2026	718,800	494,400	348,160	1,561,360
	2026/2027	718,800	494,400	348,160	1,561,360
	2027/2028	718,800	494,400	348,160	1,561,360
	2028/2029	718,800	494,400	348,160	1,561,360
	2029/2030	718,800	494,400	348,160	1,561,360
pa	2030/2031	718,800	494,400	348,160	1,561,360
Projected	2031/2032	718,800	494,400	348,160	1,561,360
Pro	2032/2033	718,800	494,400	348,160	1,561,360
	2033/2034	1,003,400	504,740	401,237	1,909,377
	2034/2035	1,288,000	515,081	454,313	2,257,394
	2035/2036	1,572,600	525,421	507,390	2,605,411
	2036/2037	1,857,200	535,762	560,466	2,953,428
	2037/2038	2,141,800	546,102	613,543	3,301,445
	2038/2039	2,426,400	556,443	666,619	3,649,462
	Average Annual	1,117,200	508,900	422,500	2,048,600
то	TAL NEW SPACE (SQ				
	FT)	16,758,600	7,633,149	6,337,008	30,728,757
	As a % of GFA	54.5%	24.8%	20.6%	100.0%
Less	Statutorily Exempt GFA	5,027,580	0	4,435,906	9,463,486
	Net Projected GFA	11,731,020	7,633,149	1,901,102	21,265,271

Source: 2City of Hamilton Development Charges Background Study prepared by Watson & Associates Economists Ltd. And dated December 21, 2023 for the 2023-2033 period.

Post 2033 non-res GFA (based on 1200 sq ft industrial; 400 commercial and 680 institutional sq ft per employee) and 2051 forecast by traffic zone provided by the City of Hamilton on December 14, 2023

## HWDSB 15-YEAR EDC Projections

- HWDSB student data is spatially matched by elementary catchment area to MPAC data to determine the number of pupils per household that would be generated by the construction and occupancy of new homes, and would attend HWDSB schools pupil yields
- The HWDSB-specific & density-specific pupil yields are applied to the housing forecast to determine the Requirements of New Development (ROND)

- The ROND, when added to the Existing Community enrolments equals total projected enrolment over the 2024/25 to 2038/39 forecast period
- Additional 5,680 elementary and 1,662 secondary pupils to be generated from 66,000 new dwellings.

#### HAMILTON-WENTWORTH DISTRICT SCHOOL BOARD

Historical and Projected Enrolment

THOUSE WIRE TTO COLOR EMORITOR																
	Current	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
Elementary Panel	2023/	2024/	2025/	2026/	2027/	2028/	2029/	2030/	2031/	2032/	2033/	2034/	2035/	2036/	2037/	2038/
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
Existing	37,689	37,678	37,703	37,575	37,510	37,530	37,656	37,724	37,798	37,867	38,010	38,179	38,361	38,555	38,751	38,944
Requirement of New Development		201	623	1,109	1,355	1,648	1,873	2,168	2,418	2,621	3,011	3,367	3,730	3,975	4,198	4,426
Total	37,689	37,879	38,326	38,683	38,865	39,178	39,529	39,892	40,216	40,488	41,021	41,546	42,091	42,531	42,949	43,369

.680

	Current	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15
Secondary Panel	2023/	2024/	2025/	2026/	2027/	2028/	2029/	2030/	2031/	2032/	2033/	2034/	2035/	2036/	2037/	2038/
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
Existing	15,010	15,301	15,376	15,411	15,551	15,492	15,522	15,463	15,405	15,399	15,491	15,378	15,333	15,211	15,239	15,284
Requirement of New Development		64	190	332	410	496	562	647	717	785	904	1,017	1,140	1,235	1,314	1,387
Total	15,010	15,365	15,566	15,743	15,961	15,988	16,084	16,111	16,122	16,184	16,395	16,395	16,473	16,446	16,553	16,672

## EDC-eligible Costs

- Education Land Costs under section 257.53 (2) of the *Education Act* include costs to:
  - acquire land or
  - an interest in land (this could be a strata interest),
  - including a leasehold interest,
  - to be used by the board to provide pupil accommodation'
- Education land costs exclude costs of any building to be used to provide pupil accommodation
- Precedent established with funding of underground parking in select locations based on business case and stakeholder agreement in 2013
- Legislation allows the use of EDC funds for construction costs under a Minister-approved Alternative Project
- In any 5-year by-law period, EDC-eligible costs are tied to how much residential development is projected to take place. As the Board moves from one by-law period to another, the # of new residential units grows and the % EDC-eligible expenditures grows

## Alternative Projects Supporting Housing Affordability

STAND-ALONE SCHOOL SITE -



TCDSB St. Mathias CS - Snyder Architects

#### ERTICAL SCHOOL AS PART OF A PODIUM STRUCTURE -



TDSB proposed elementary school Pinnacle One Yonge - Hariri Pontarini Architects

In 2018, the TCDSB proposed what has become Alternative Projects in the legislation as a means of supporting housing affordability

A Minister-approved Alternative Project must be less than the cost to acquire a conventional stand-alone school site Alternative Project costs may include any or all of:

- portion of superstructure to accommodate the school;
- demising of the school portion of the superstructure to accommodate classrooms, admin space, gym, etc.
- School parking, drop-off, etc.;
- Share of nearby parkland to accommodate outdoor education programs

There is no consideration of Alternative Projects at this time, as the proposed high-rise development within the City of Hamilton is not congregated

## Growth-related Pupils to be Accommodated in Existing Capacity

44%

#### HAMILTON-WENTWORTH DISTRICT SCHOOL BOARD

TABLE 7-2 Summary Determination of Net Growth-Related Pupil Places											
JK-8 Gr 9-12 TOT											
OTG Capacity	38,248	18,099	56,347								
Projected 2038/2039 Enrolment (Existing Community)	38,944	15,284	54,228								
Requirements of New Development 2038/2039 (Headcount Elementary)	4,425	1,387	5,813								
Less: NGRPP to be Accommodated in Existing Facilities	(1,759)	(795)	(2,554)								
# of NGRPP Included in EDC Rate	2,666	592	3,258								

For the Hamilton-Wentworth DSB more than 44% of the pupils to be generated from future housing development can be accommodated within available capacity

For the Hamilton-Wentworth Catholic DSB more than 38% of the pupils to be generated from future housing development can be accommodated within available capacity

#### HAMILTON-WENTWORTH CATHOLIC DISTRICT SCHOOL BOARD

TAE Summary Determination of N	BLE 7-2 Net Growth-Relat	ed Pupil Places	
	JK-8	Gr 9-12	TOTALS
OTG Capacity	21,537	9,033	30,570
Projected 2038/2039 Enrolment (Existing Community)	19,490	11,228	30,717
Requirements of New Development 2038/2039 (Headcount Elementary)	2,965	1,442	4,407
Less: NGRPP to be Accommodated in Existing Facilities	(1,235)	(436)	(1,671)
# of NGRPP Included in EDC Rate	1,730	1,006	2,737

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## HWDSB Proposed Net Education Land Costs (NELC)

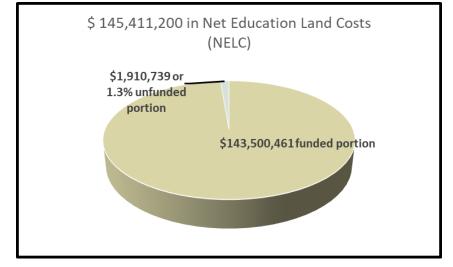
The EDC rates are spread over the net forecast (i.e., net of statutory exemptions)

A cashflow analysis is undertaken, for the purpose of:

- 1. Determining the appropriate 'calculated rate;
- 2. Determine the potential funding shortfall to fund 100% of the growth-related school site needs, where the revenue stream is fixed under the legislative 'cap'

The funding gap is projected to be 0.1% of the net education land costs over the forecast period, due to the legislative 'cap'

TABLE 7-6 HAMILTON-WENTWORTH DISTRICT SCHOOL	BOAI	RD	% of Total
CALCULATION OF EDUCATION DEVELOPMENT CHARGES			
Total Growth-Related Net Education Land Costs			
(over 15-year forecast period including associated financing and study costs)	\$	145,411,200	
Site Acquisition Costs	\$	89,785,030	61.7%
Land Escalation Costs	\$	41,588,637	28.6%
Site Preparation Costs	\$	8,978,365	6.2%
Site Preparation Escalation Costs	\$	2,027,717	1.4%
Credit Line Interest Payments	\$	1,686,506	1.2%
Study Costs	\$	520,000	0.4%
Financial Obligations/Surplus (projected EDC Account Balance as of June 30, 2024)	\$	6,576,854	4.5%
Interest Earnings/(Expense)	\$	(5,707,743)	-3.9%
Closing Account Balance	\$	(44,165)	0.0%
Total Net New Units		60,588	
Total Non-Residential, Non-Exempt Board-Determined GFA		21,265,271	
Residential Education Development Charge Per Unit based on 85% of Total Growth-			
Related Net Education Land Costs	\$	2,040	
Non-Residential Education Development Charge Per Sq. Ft. of GFA based on 15% of			
Total Growth-Related Net Education Land Costs	\$	1.03	



## Next Steps

March 17<sup>th</sup> – sent EDC submission to Minister of Education for review March 27<sup>th</sup> – sent background information respecting calculations and proposed successor by-law rates to West End Homebuilders' Association

HWDSB Policy Review & Successor By-law Public Meetings – Monday May 27<sup>th</sup> – 7PM – 20 Education Court, Hamilton (these meetings)

• Review of 2019 policy decisions; legislative changes and proposed EDC rates

HWDSB By-law Adoption Public Meeting – Meeting #3 Monday June 17, 2024 (same location/same start time)

Trustees to consider adoption of by-law, following invitation for stakeholder input

## Followed by:

- Notice of By-law Passage and last date for appeal
- Provide municipal Building/Finance staff with updated EDC rates and any changes to by-law definitions and/or collections procedures